

IRMP 2021-24 Response proposals evaluationⁱ

IRMP Response proposals: IRMP 2021-24 proposal [New TDA with hybrid station, hybrid at Kirkdale, Liverpool and Kensington combined hybrid, and pod relocation (day 26+5, night 20+11)] – comparison with IRMP Supplement 2019-21 [Hybrid stations (day 26+3, night 20+9)]

1. Consider the aspects of the proposal against the comparator for each of the sub questions for the Planning Principles and score as follows (include notes to explain your score):
Scores – 0 – worse; 1 – no difference; 2 - minimal benefits; 3 - reasonable benefits; 4 - maximum benefits
2. Calculate the initial score and weighted final score to arrive at a total.

Factors based on IRMP Planning Principles	Description	Initial score	Weighting ⁱⁱ	Final score	Notes to explain the score
Response to emergencies	1. Maintaining fast response times,	2	Score multiplied 0.26	0.52	1. Average response time is faster (5m50s v 5m52s). Performance is better (93.9% v 93.7%) 2. Specialist pods are now located at more appropriate locations 3. Easier to cover key stations with more appliances 4. Slightly more flexibility 5. Provides additional resilience meaning it may be slightly easier to continue with 4 pumps at TDA for training. Significantly improved training facilities.
	2. matching resources to varying risk,	3		0.78	
	3. prioritising 10 key stations,	2		0.52	
	4. having flexible working practices and duty systems, and	3		0.78	
	5. excellent training*	4		1.04	
Safety focused	1. Ensuring the safety of staff	4	0.17	0.68	1. More appliances needed. Improved training facilities – safer staff 2. More appliances when needed to help with simultaneous incidents and spate conditions 3. Specialist pods located appropriately 4. Better training facilities, better trained staff
	2. and the public,	4		0.68	
	3. and being properly equipped,	4		0.68	
	4. with the right number of trained staff, to resolve emergencies effectively	4		0.68	
Meeting demand	Ensuring the		0.16		1. Average response time is faster (5m50s v 5m52s). Performance is better (93.9% v 93.7%). Specialist pods are now located at more appropriate locations determined by risk 2. No real change to productivity due to no additional resources available during the day 3. Another hybrid station giving greater flexibility to scale up and down
	1. right level of resources are in the right place at the right time [^] in order to	3		0.48	
	2. maximise productivity	1		0.16	
	3. and flexibility	3	0.48		

Focused on the Community	1. Targeting those most at risk, particularly the frail and elderly living alone, and those with precarious lifestyle or high risk factors	1	0.13	0.13	1. No change
Continuous Improvement and Innovation	1. Collaborating with other fire and rescue services, 2. widening the scope of home fire safety checks, and 3. seeking more efficient firefighter shift patterns.	3 1 1	0.10	0.30 0.10 0.10	1. Potential for hosting joint training events at proposed new TDA 2. No change 3. No change
Value for Money	Recognising that cuts are a fact of life that have to be made, and ensuring policies are financially sustainable by 1. promoting efficiency 2. and productivity throughout	3 1	0.09	0.27 0.09	1. No financial cuts required in this IRMP but the increased variety of crewing systems will lead to more opportunities for efficiency. 2. No real change to productivity due to no additional resources available during the day
Based in the Community (amended following Oct 2020 consultation)	1. Maintaining accessible local fire stations, where possible, while assessing the need for stations in the context of local risk levels 2. Closing/merging fire stations is acceptable when a) performance standards can be maintained/improved, b) the station has become unfit/inefficient, c) it is a financial necessity 3. Opening stations for community use 4. Promoting blue-light collaboration at fire stations	2 3 2 3	0.09	0.18 0.27 0.18 0.27	1. Less stations, but more scope for collaboration with other blue-light services at the proposed new TDA which has good access from all areas of Merseyside and is also close to residential areas. 2. Slight improvement in performance. Replacing two of our oldest stations. 3. New build will provide better facilities 4. NWAS HART will be located at the new super-station and new TDA will provide opportunities for collaborative training.

TOTAL		57 / 88	1	9.37 / 13.72	
Additional considerations					
*Training	Four appliances available for training each week day				
^Maximising resilience	Ensuring sufficient appliances/staff to deal with 1 x 20 pump incident and 2 x 10 pump incidents.				

ⁱ The evaluation methodology is based on the Authority Planning Principles agreed in 2016 and discussed at public forums during in June of that year and again in April and May 2019 (facilitated by Opinion Research Services - ORS). They were ranked by the forums during that consultation process and that ranking has been used to develop the weighting (see note ii). The methodology has been externally validated by Liverpool John Moores University.

ⁱⁱ Based on ORS report June 2016 findings – points out of 105 allocated by the focus group participants for each planning principal. Weighting calculated by dividing the points for each planning principal by 105 (making a total of 1). Original points score then multiplied by the weighting to get a final score.