

	Estimated 2020/21 Opening Balance	Estimated 2020/21		Estimated 2021/22 Expected Use	Estimated 2022/23 Expected Use	Estimated 2023/24 Expected Use	Estimated 2024/25 Expected Use	Estimated Future Years Expected
		Base Budget	During 2020/2021					
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Committed Reserves								
<u>Emergency & Insurance Related Reserves</u>								
Bellwin & Emergency Planning Reserve	222	0	0	0	0	0	0	-222
Insurance Reserve	383	0	0	0	0	0	0	-383
<u>Modernisation Challenge</u>								
Smoothing Reserve	2,000	0	-1,300	-700	0	0	0	0
Recruitment Reserve	3,000	0	-400	-400	-400	-400	-400	-1,000
Invest to Save Reserve	432	-223	0	-209	0	0	0	0
<u>Capital, Debt Repayment Res</u>	8,058	-5,329	0	-2,100	-629	0	0	0
<u>Specific Projects</u>								
PFI Annuity Reserve	1,895	-91	0	-95	-100	-110	-120	-1,379
Inflation Reserve	700	0	0	0	0	0	0	-700
Clothing Reserve	592	0	-392	-200	0	0	0	0
Training Reserve	150	0	-50	-50	-50	0	0	0
Equipment Reserve	77	0	-77	0	0	0	0	0
Healthy Community Reserve	30	0	-30	0	0	0	0	0
Health & Wellbeing	25	0	-25	0	0	0	0	0
Community Engagement	7	0	-7	0	0	0	0	0
<u>Ringfenced Reserves</u>								
Community Risk Management Reserve	325	0	-125	-100	-100	0	0	0
Energy Reserve	18	72	0	25	-75	-40	0	0
New Dimensions Reserve	41		-41	0	0	0	0	0
Total Committed Reserves	17,955	-5,571	-2,447	-3,829	-1,354	-550	-520	-3,684
General Revenue Reserve	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total Reserves	20,955	15,384	12,937	9,108	7,754	7,204	6,684	3,000

RESERVES

APPENDIX D