

2011/10 Authority Approved Capital Programme for 2010/2011 - 2014/2015

Expenditure	Total Cost £	2010/11	2011/12	2012/13	2013/14	2014/15
		£	£	£	£	£
Building/Land	12,028,300	3,900,100	3,668,700	2,741,500	712,000	1,006,000
Non Operational Equip & Hydrants	187,500	39,500	37,000	37,000	37,000	37,000
Fire Safety	8,847,000	1,837,000	1,752,000	1,752,000	1,752,000	1,754,000
ICT	3,131,300	1,251,500	685,800	328,000	333,000	533,000
RCC associated ICT investment	313,900	266,600	47,300	0	0	0
Operational Equipment	1,047,200	445,500	346,700	195,000	20,000	40,000
T.D.A.	288,000	288,000	0	0	0	0
Vehicles	9,028,700	1,877,700	2,867,300	1,073,500	1,764,500	1,445,700
Fire World	0	0	0	0	0	0
TOTAL	34,871,900	9,905,900	9,404,800	6,127,000	4,618,500	4,815,700
Original 2010/11 - 2014/15 Programme	36,774,300	11,952,600	4,571,600	7,886,100	7,595,800	4,768,200
2009/10 Year-end re-phasing	2,514,000	2,514,000				
Qtr 1 Change	690,500	690,500	0	0	0	0
Qtr 2 Change	408,100	(3,251,400)	2,370,400	(3,259,100)	582,700	3,965,500
Qtr 3 Change	(5,515,000)	(1,999,800)	2,462,800	1,500,000	(3,560,000)	(3,918,000)
Explained by						
Q3 Total Movements						
Q3 Rephasing of various schemes	0	(2,019,800)	2,298,800			(279,000)
CFO/004/11 Toxteth Firefit Hub/ Fireworld	(5,535,000)		164,000	1,500,000	(3,560,000)	(3,639,000)
Increase in Deaf Smoke Alarms (RCCO)	20,000	20,000				
Total Qtr 3	(5,515,000)	(1,999,800)	2,462,800	1,500,000	(3,560,000)	(3,918,000)

Financing Available:						
		£	£	£	£	£
CFS general cont (Cap sals)	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Receipts	0					
Sale of Low Hill FS	250,000	0	250,000			
Sale of old workshop	650,000	0	650,000			
Toxteth Fire Station (Firefit Hub)	500,000				500,000	
External Contributions	0					
Fire World contributions	0				0	0
R.C.C.O.	0					
Q1 Total Movements	361,500	361,500				
Q2 Total Movements	45,000	45,000				
Q3 Total Movements	20,000	20,000	0	0	0	0
Grant						
Q1 Total Movements	1,309,000	1,309,000				
Total Non Borrowing	8,135,500	2,735,500	1,900,000	1,000,000	1,500,000	1,000,000
Borrowing Requirement						
Supported Borrowing	16,918,335	3,251,000	3,316,020	3,382,340	3,449,987	3,518,987
Unsupported Borrowing	9,818,065	3,919,400	4,188,780	1,744,660	(331,487)	296,713
Borrowing	26,736,400	7,170,400	7,504,800	5,127,000	3,118,500	3,815,700
Total Funding	34,871,900	9,905,900	9,404,800	6,127,000	4,618,500	4,815,700
Total Funding Qtr 2:	40,386,900	11,905,700	6,942,000	4,627,000	8,178,500	8,733,700
Current to Original Change	(5,515,000)	(1,999,800)	2,462,800	1,500,000	(3,560,000)	(3,918,000)
Explained By:						
Borrowing:	0	(2,019,800)	2,462,800	1,500,000	(1,000,000)	(943,000)
RCCO:	20,000	20,000				
Capital Receipts	500,000				500,000	
Fireworld External Contributions	(6,035,000)				(3,080,000)	(2,975,000)
Total	(5,515,000)	(1,999,800)	2,462,800	1,500,000	(3,560,000)	(3,918,000)

Building / Land Programme - Approved Budget 10/11 to 14/15

Job Code	Type of Expenditure	Total Cost	2010/11	2011/12	2012/13	2013/14	2014/15
		£	£	£	£	£	£
	Site Refurbishment						
BLD011	Capital Refurbishment	57,000					57,000
BLD016	Community Station Investment	327,300	63,800	66,000	66,000	66,000	65,500
BLD017	FS Refurbishment Toxteth	2,100,000	0	600,000	1,500,000		
BLD030	Kensington CFS	1,799,800	1,713,800	86,000			
BLD035	Accommodation Marine Fire 1	550,000	0	550,000			
BLD040	FS Refurbishment Whiston	152,500			152,500		
BLD041	FS Refurbishment Aintree	310,000	10,000	300,000			
BLD042	St Helens Conversion	602,000	21,000	581,000			
BLD055	FS Refurbishment Bromborough	329,000	0		329,000		
BLD056	FS Refurbishment Eccleston	350,000	0		350,000		
BLD057	FS Refurbishment Crosby	375,000	0	0		375,000	
BLD063	FS Refurbishment Kirby	326,000		0	0		326,000
BLD064	HART Project Croxteth Refurb	500,000	500,000				
	FS Refurbishment Allerton	341,000			0		341,000
		8,119,600					
	LLAR Accommodation						
BLD036	LLAR Accommodation Formby	375,000	375,000				
BLD045	City Centre Community Facility	108,000	48,000	60,000			
BLD050	LLAR Accommodation Belle Vale	252,000	252,000				
BLD051	LLAR Accommodation Allerton	5,200	5,200				
BLD059	LLAR Accommodation Eccleston	288,000	38,000	250,000			
		1,028,200					
	General Station Upgrades						
BLD001	Roofs & Canopy Replacements	229,000	0	89,000	45,000	45,000	50,000
BLD004	Concrete Yard Repairs	89,000	15,000	15,000	24,000	15,000	20,000
BLD010	Upgrading of Escape & Fire Precautions	15,000	15,000				
BLD013	Non Slip Coating to Appliance Room Floors	199,000	13,000	46,500	46,500	46,500	46,500
BLD014	Boiler Replacements (Eccleston)	339,000	119,000	120,000	50,000	50,000	0
BLD018	Conference Facilities HQ (retention payment)	34,000	9,000	5,000	5,000	5,000	10,000
BLD020	Electrical Testing	162,500	7,500	39,000	38,000	39,000	38,000
BLD026	Corporate Signage	10,000		10,000			0
BLD031	Diesel Tanks	150,000	0	150,000			
BLD033	Sanitary Accommodation Refurbishment	192,000	57,000	60,000	37,500	37,500	0
BLD043	Firelink	53,000	8,800	44,200			
BLD044	Asbestos Surveys	25,000		25,000			0
BLD060	DDA Compliance	120,000	0	80,000	40,000		
DSO001	DSO Cleaning Equipment	21,000	5,000	5,000	5,000	6,000	
EQU002	Replacement programme for Fridge Freezers	88,000	22,000	16,500	16,500	16,500	16,500
EQU003	Bulk purchase of furniture for refurbished premises	121,000	79,000	10,500	10,500	10,500	10,500
		1,847,500					
	Other						
BLD032	Power Strategy	230,000	230,000				
BLD034	Office Accommodation	50,000		25,000	25,000		0
BLD054	HQ Accommodation & Workshop purchase	229,000	229,000				
BLD058	HVAC - Heating, Ventilation & Air Con	288,000	64,000	224,000			
BLD061	Lightening Conductors & Surge Protection	55,000	0	55,000			
BLD062	Emergency Lighting	135,000	0	135,000			
COND01	Energy Conservation Salix	46,000	0	21,000			25,000
		1,033,000					
		12,028,300	3,900,100	3,668,700	2,741,500	712,000	1,006,000
Original Budget		8,868,000	5,745,500	816,000	1,005,500	306,000	995,000
Current Programme		12,028,300	3,900,100	3,668,700	2,741,500	712,000	1,006,000
Changes		3,160,300	(1,845,400)	2,852,700	1,736,000	406,000	11,000
Explained by:							
Q1 Total Movements		1,185,000	1,185,000				
Q2 Total Movements		475,300	(2,660,200)	2,039,500	236,000	406,000	454,000
Q3 Total Movements		0			0	0	0
Rephasing of schemes:							
HVAC - Heating, Ventilation & Air Con		0	14,000	(14,000)			
Roofs & Canopy Replacements		0	(44,000)	44,000			
FS Refurbishment Toxteth		0	(50,000)	50,000			
Diesel Tanks		0	(150,000)	150,000			
Firelink		0	(44,200)	44,200			
DDA Compliance		0	(40,000)	40,000			
Lightening Conductors & Surge Protection		0	(35,000)	35,000			
Energy Conservation Salix		0	(21,000)	21,000			
		0	(370,200)	370,200			
CFO/004/11 Firefit Hub Toxteth CFS		164,000		164,000			
CFO/001/11 Marine 1 Accommodation		279,000		279,000			
CFO/001/11 Marine 1 Accommodation wire from Fireworld Station Capital Refurbishment		1,500,000			1,500,000		
		(443,000)					(443,000)
		3,160,300	(1,845,400)	2,852,700	1,736,000	406,000	11,000

Non Operational Equip & Hydrants - Approved Budget 10/11 to 14/15

APPENDIX D (CFO/015/11)

Job Code	Type of Expenditure	Total Cost £					
			2010/11 £	2011/12 £	2012/13 £	2013/14 £	2014/15 £
HYD001	Hydrants (New Installations)	92,500	18,500	18,500	18,500	18,500	18,500
HYD002	Hydrants (Rep installations)	95,000	21,000	18,500	18,500	18,500	18,500
		187,500	39,500	37,000	37,000	37,000	37,000
	Original Budget	148,000	37,000	37,000	37,000	37,000	37,000
	Current Programme	150,500	39,500	37,000	37,000	37,000	37,000
	Changes	<u>2,500</u>	<u>2,500</u>				
	<u>Explained by:</u>						
	Q1 Total Movements	<u>2,500</u>	<u>2,500</u>				
		<u>2,500</u>	<u>2,500</u>				

Fire Safety - Approved Budget 10/11 to 14/15

APPENDIX D (CFO/015/11)

Job Code	Type of Expenditure	Total Cost £	2010/11	2011/12	2012/13	2013/14	2014/15
			£	£	£	£	£
<u>FIR002</u>	Smoke Alarms (100,000 HFRA target)	3,290,000	550,000	685,000	685,000	685,000	685,000
FIR005	Installation costs (HFRA)	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
FIR006	Deaf Alarms (HFRA)	265,000	69,000	49,000	49,000	49,000	49,000
FIR007	Replacement Batteries (12,000)	92,000	18,000	18,000	18,000	18,000	20,000
FIR008	NW Caged Soccer Project	200,000	200,000				
		8,847,000	1,837,000	1,752,000	1,752,000	1,752,000	1,754,000
	Original Budget	8,762,000	1,752,000	1,752,000	1,752,000	1,752,000	1,754,000
	Current Programme	8,847,000	1,837,000	1,752,000	1,752,000	1,752,000	1,754,000
	Changes	85,000	85,000				
	Explained by:						
	Q1 Total Movements	200,000	200,000				
	Q2 Total Movements	(135,000)	(135,000)				
	Q3 Total Movements						
	Deaf Alarms (HFRA) increase (RCCO)	20,000	20,000				
		85,000	85,000				

ICT - Original Budget 10/11 to 14/15

Job Code	Type of Expenditure	Total Cost £	2010/11	2011/12	2012/13	2013/14	2014/15
			£	£	£	£	£
IT002	Software/License	505,000					
	SSI/Autocad for CAD Department		2,000	2,000	2,000	2,000	2,000
	3 Year Licences Antivirus & Filtering			105,000			105,000
	Microsoft EA Agreement (Servers & Security)		57,000	57,000	57,000	57,000	57,000
IT003	IT Hardware	415,700					
	PC, monitor and laptop replacement (target 20%)		70,700	80,000	80,000	80,000	80,000
	PC, monitor and laptop growth		5,000	5,000	5,000	5,000	5,000
	Peripherals replacement (target 20%)		6,000	6,000	6,000	6,000	6,000
	Regional Control Room Impact			(10,000)	(10,000)	(10,000)	
IT005	Computer Servers	543,000					
	Server/storage replacement (target 20%)		113,000	55,000	55,000	55,000	190,000
	Server/storage growth		15,000	15,000	15,000	15,000	15,000
IT018	Network Infrastructure Evolution	453,600					
	Local Area Network replacement (discrete)		4,000	4,000	4,000	4,000	4,000
	Network Switches/Routers replacement		167,600		85,000	90,000	
	Network Switches/Router growth		5,000	5,000	5,000	5,000	5,000
	Vesty Road Network Link Refresh		1,000				40,000
	IP Telephony		5,000	5,000	5,000	5,000	5,000
IT026	Pagers/Alerters	87,000					
	Pagers/Alerters		7,000	7,000	7,000	7,000	7,000
	Station End Kit		22,000	5,000	5,000	5,000	5,000
	Remote access Security FOBS		2,000	2,000	2,000	2,000	2,000
IT028	Knowledge/Document Management	204,000	204,000				
IT029	Telephony						
IT030	ICT Projects/Upgrades	25,000	5,000	5,000	5,000	5,000	5,000
IT031	HFRA's Info on Appliances						
IT032	Disaster Recovery Backup						
IT033	Incident Command Unit (Moved from OPS028)	257,000	257,000				
IT034	E-Mail retention (legal requirement)	45,000		45,000			
IT035	Power Generator Hq						
IT036	Portable Storage Media Security	30,000	1,000	29,000			
IT037	Bluetooth Hardware (IRMP 08-1 13)	80,000	56,700	23,300			
IT038	Single Assessment Process (IRMP 08.1.5)	10,000	10,000				
IT039	Estates Management System (RCCO)	20,000		20,000			
IT040	Analytical Tool CFS Work (IRMP 09-01-15)	30,000		30,000			
IT041	Fire Service Direct (NWIEP)	14,000	14,000				
IT042	Childrens IMS	77,000	77,000				
IT043	E-Recruitment System	27,000	11,500	15,500			
IT044	Contact Point (NWEIP)	37,000	37,000				
IT045	PFI ICT Equipment	209,000	59,000	150,000			
FIN001	FMIS Replacement (inc slippage)	62,000	37,000	25,000			
		3,131,300	1,251,500	685,800	328,000	333,000	533,000
	Original Budget	2,170,000	603,000	373,000	328,000	333,000	533,000
	Current Programme	3,131,300	1,251,500	685,800	328,000	333,000	533,000
	Changes	961,300	648,500	312,800			
	Explained by:						
	Q1 Total Movements	948,000	948,000				
	Q2 Total Movements	12,200	(147,800)	160,000			
	Q3 Total Movements	1,100	(151,700)	152,800			
	Virement From RCC ICT budget to ICT Network	1,100	1,100				
	Peephasing of schemes:						
	FMIS Replacement		10,000	(10,000)			
	E-Mail retention (legal requirement)		(45,000)	45,000			
	Portable Storage Media Security		(29,000)	29,000			
	Bluetooth Hardware (IRMP 08-1 13)		(23,300)	23,300			
	Estates Management System (RCCO)		(20,000)	20,000			
	Analytical Tool CFS Work (IRMP 09-01-15)		(30,000)	30,000			
	E-Recruitment System		(15,500)	15,500			
		961,300	648,500	312,800			

IT Associated with RCC - Approved Budget 10/11 to 14/15

Job Code	Type of Expenditure	Total Cost £	2010/11	2011/12	2012/13	2013/14	2014/15
			£	£	£	£	£
RC001	ICT Security	192,000	172,000	20,000			
RC002	Hydrant Database (6 licences)	26,600	26,600				
RC003	Corporate Gazetteer	77,000	49,700	27,300			
RC004	GIS	18,300	18,300				
		313,900	266,600	47,300	0	0	0
	Original Budget	70,000	50,000	20,000	0	0	0
	Current Programme	313,900	266,600	47,300	0	0	0
	Changes	243,900	216,600	27,300	0	0	0
Explained by:							
	Q1 Total Movements	245,000	245,000				
	Q3 Total Movements			0	0	0	0
	Virement From RCC ICT budget to ICT Network	(1,100)	(1,100)				
	Pephasing of schemes:	0					
	Corporate Gazetteer	0	(27,300)	27,300			
		243,900	216,600	27,300	0	0	0

Operational Equipment - Approved Budget 10/11 to 14/15

Job Code	Type of Expenditure	Total Cost £					
			2010/11 £	2011/12 £	2012/13 £	2013/14 £	2014/15 £
OPS001	Transit / Helicopter Suits - Provide PPE	10,000	0	10,000			
OPS003	Hydraulic Rescue Equipment	175,000					
	Hydraulic Rescue Equipment - Replacement Programme				150,000		
	Air Lifting units - Replacement programme				25,000		
OPS005	Resuscitation Equipment	3,000	3,000				
OPS022	Improvements to Fleet						
	Equipment to utilise new emergency response vehicles	98,000	18,000	20,000	20,000	20,000	20,000
OPS021	Red Kite	2,000	2,000				
OPS023	Water Rescue Equipment	99,000	99,000				
OPS024	B. A. Equip/Comms	0					
OPS025	Urban Search & Rescue	0					
OPS026	Rope Replacement	40,000	20,000				20,000
OPS027	Light portable Pumps	25,700	6,000	19,700			
OPS030	PPV Fans	7,000	7,000				
OPS031	CCTV Equipment (IRMP2 CCTV Drone)	56,000	16,000	40,000			
OPS032	Rescue Equip & Ppe - Hazmat Pump	0					
OPS033	Marine Rescue Launch	28,000	0	28,000			
OPS034	Operational Ladders	23,000	7,000	16,000			
OPS035	Operational Compressors	35,000	0	35,000			
OPS038	Water Delivery System	66,000	0	66,000			
OPS039	Water Delivery Hoses	46,500	46,500				
OPS040	Water Hydraulic Test Rig	0					
OPS041	Satellite Navigation	1,500	1,500				
OPS044	Acetylene Cylinders Modernisation Procedures	64,000	0	64,000			
OPS045	Stores Lifting Unit	14,000	14,000				
OPS046	Hovercraft	140,000	140,000				
OPS047	Overseas Deployment Equipment	8,000	8,000				
OPS048	Mobile Refueling Trailer	0	0				
OPS049	Bulk Foam Attack Equipment	48,000	0	48,000			
OPS050	Compressed Air Foam (CAFS) Nozzles	12,500	12,500				
OPS051	Zimek Decontamination System	45,000	45,000				
		1,047,200	445,500	346,700	195,000	20,000	40,000

Original Budget**Current Programme****Changes**

951,700	676,700	20,000	195,000	20,000	40,000
1,047,200	445,500	346,700	195,000	20,000	40,000
95,500	(231,200)	326,700	0	0	0

Explained by:**Q1 Total Movements****Q2 Total Movements****Q3 Total Movements****Peephasing of schemes:**

Transit / Helicopter Suits - Provide PPE

Light portable Pumps

CCTV Equipment (IRMP2 CCTV Drone)

Marine Rescue Launch

Operational Ladders

Operational Compressors

Water Delivery System

Acetylene Cylinders Modernisation Procedures

Bulk Foam Attack Equipment

(10,000) 10,000

(19,700) 19,700

(40,000) 40,000

(28,000) 28,000

(16,000) 16,000

(35,000) 35,000

(66,000) 66,000

(64,000) 64,000

(48,000) 48,000

0 (326,700) 326,700

95,500	(231,200)	326,700	0	0	0
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Training & Development Academy - Approved Budget 10/11 to 14/15

Job Code	Type of Expenditure	Total Cost £	2010/11	2011/12	2012/13	2013/14	2014/15
			£	£	£	£	£
TDA004	USAR Training Facility - (IRMP - 09.03.02 TFA Facility)	4,000	4,000				
TDA005	Hazardous Materials Training Rig	233,700	233,700				
TDA006	TDA Server Room Expansion	25,300	25,300				
TDA007	T.D.A. Kitchen Refurbishment	25,000	25,000				
		288,000	288,000				
	Original Budget	110,000	110,000				
	Current Programme	288,000	288,000				
	Changes	178,000	178,000				
	Explained by:						
	Q1 Total Movements	165,500	165,500				
	Q2 Total Movements	12,500	12,500				
	Q3 Total Movements						
		178,000	178,000				

Vehicle Replacement - Approved Budget 10/11 to 14/15

Job Code	Capital Scheme/Vehicle Type	Price Per Unit	Total for 5 years		2010/11		2011/12		2012/13		2013/14		2014/15	
			Units	Cost	Units	Cost E	Units	E	Units	E	Units	E	Units	E
VEH001	Fire Appliances (WTL's)	245,000	25	6,125,000	5	1,225,000	8	1,960,000	2	490,000	5	1,225,000	5	1,225,000
VEH002	Auxiliary Vehicles													
	Water Training Veh (Mercedes Sprinter)	22,000	1	22,000	1	22,000		0		0			0	
	Cars (5 door - Fiesta/Corsa/Focus)	8,300	40	332,000	0	0	13	107,900	9	74,700	9	74,700	9	74,700
	Ford Mondeo	16,000	1	16,000	1	16,000								
	Small Vans (Fiesta/Corsa)	7,000	5	35,000			5	35,000						
	Renault Master Panel Vans	18,200	16	291,200	1	18,200	7	127,400	4	72,800	4	72,800		
	Ford Connect Vans	9,500	4	38,000			4	38,000						
	MPVs (Ford Transit)	19,000	2	38,000	2	38,000		0						
	PCVs (Ford Transit)	18,000	4	72,000										
	4x4s (Ford Ranger/Toyota Hilux)	16,000	3	48,000					2	36,000	2	36,000	1	16,000
VEH003	Vehicles Other - ICCU (CFO/201/09)		0	30,000		0		30,000						
VEH004	Special Vehicles													
	GPL's (refurbished)			1,007,500										
	Vehicle 1 H158 GBG - slippage b/f			180,000				0					0	
	Vehicle 2	300,000	1	300,000										
	Vehicle 3	300,000	1	300,000										
	Vehicle 4													
	Other			765,000										
	IMU - slippage b/f		0	83,000										
	Prime Movers	98,000	4	392,000										
	BA Support Unit (POD)	75,000	1	75,000										
	SFU Vehicle	85,000	2	170,000										
	Water Rescue Unit	45,000	1	45,000										
VEH005	Water Strategy		0	29,000				29,000						
VEH006	Motorcycle Response													
	Bike	6,000	4	24,000										
	Firefighting Bike - slippage b/f	34,000	2	68,000										
	Motorcycle - AFA response	16,000	1	16,000										
	Motorcycle - RTC	16,000	1	16,000										
WOR001	Workshop Equipment		0	56,000										
				9,028,700		1,877,700		2,867,300		1,073,500		1,764,500		1,445,700
	Original Budget			8,622,600		2,978,400		1,553,600		1,068,600		1,672,800		1,409,200
	Current Programme Changes			9,028,700		1,877,700	0	2,867,300	0	1,073,500	0	1,764,500	0	1,445,700
				406,100		(1,100,700)		1,313,700		64,900		91,700		36,500
	Explained by:													
Q1 Total Movements				408,000		408,000								
Q2 Total Movements				(1,960)		(365,900)		170,900		64,900		91,700		36,500
Q3 Total Movements				0		(1,142,800)		1,142,800	0	0	0	0	0	0
	Pephasing of schemes:													
	Fire Appliances (WTL's)	245,000	(4)	(980,000)	4	980,000								
	Auxiliary Vehicles													
	Cars	8,300	(4)	(33,200)	4	33,200								
	Renault Panel Van	18,200	(3)	(54,600)	3	54,600								
	Vehicles Other - ICCU (CFO/201/09)			(30,000)		30,000								
	Water Strategy			(29,000)		29,000								
	Motorcycle Response													
	Bike AFA	16,000	(1)	(16,000)	1	16,000								
				0		(1,142,800)		1,142,800						
				406,100		(1,100,700)		1,313,700		64,900		91,700		36,500

Fireworld - Approved Budget 10/11 to 14/15

Job Code	Type of Expenditure	Total Cost £					
			2010/11 £	2011/12 £	2012/13 £	2013/14 £	2014/15 £
	Building Costs	0				0	0
	Exhibits and Rides etc	0				0	0
	Professional Fees	0				0	0
		0	0	0	0	0	0

Original Budget	7,035,000	0	3,560,000	3,475,000		
Current Programme	0	0	0	0	0	0
Changes	<u>(7,035,000)</u>	0	<u>(3,560,000)</u>	<u>(3,475,000)</u>	0	0
Qtr 1 & * re-phasing	0		(3,560,000)	85,000	3,475,000	
CFO/004/11 Firefit Hub Toxteth CFS	<u>(7,035,000)</u>			<u>(3,560,000)</u>	<u>(3,475,000)</u>	
Changes	<u>(7,035,000)</u>	0	<u>(3,560,000)</u>	<u>(3,475,000)</u>	0	0