

**APPENDIX A**

**FORECAST ANNUAL REVENUE COSTS**

	<b>UPTON</b>	<b>WEST KIRBY</b>	<b>Total</b>	<b>SAUGHALL MASSIE</b>	<b>Variance</b>
	£000	£000	£000	£000	£000
Employees	950	950	1,900	1,024	-876
Premises -					
Lease rental					0
Maintenance	10	10	20	16	-4
Utilities	24	21	45	34	-11
Rates	11	10	21	45	24
Other	1	1	2	3	1
Cleaning	9	10	19	12	-7
Transport -					
Fuel	10	11	21	18	-3
Supplies & Services	3	6	9	5	-4
	1,018	1,019	2,037	1,157	-880
Income					
General	-2	-1	-3	-3	0
Partners	0	0	0	tbc	tbc
<b>Total</b>	<b>1,016</b>	<b>1,018</b>	<b>2,034</b>	<b>1,154</b>	<b>-880</b>